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THE BOARD OF COUNTY COMMISSIONERS
DURHAM, NORTH CAROLINA

Monday, June 6, 2011

9:00 A.M. Worksession

MINUTES

Place: Commissioners' Room second floor, Durham County Government Administrative Complex, 200 E. Main Street, Durham, NC

Present: Chairman Michael D. Page, Vice-Chairman Ellen W. Reckhow, and Commissioners Joe W. Bowser, Becky M. Heron, and Brenda A. Howerton

Absent: None

Presider: Chairman Page

Citizen Comments

The Board of County Commissioners provided a 30-minute comment period at the beginning of the Worksession to allow any citizen of Durham County the opportunity to speak.

Anita Keith-Foust spoke to the Commissioners about the Rail Investment Plan. She inquired about where the rail line would run and what properties would be included in the Rail Transit Plan.

Jack Morgan addressed the Board regarding vehicle maintenance and the City's proposal pertaining to fleet maintenance.

County Manager Ruffin informed the Board that staff would meet with Hendricks and respond to Mr. Morgan's comments in writing and copy the Board.

Presentation on the Medicaid 1915 (b)/(c) Waivers and The Durham Center's Application to Receive These Waivers

Ellen Holliman, Area Director, The Durham Center, introduced this item stating that on May 20, The Durham Center responded to a request for applications from the NC Department of Health and Human Services for Local Management Entities (LMEs) to be considered for receiving Medicaid 1915 (b)/(c) Waivers.

Ms. Holliman explained that the waivers of certain federal Medicaid rules would provide LMEs with greater flexibility in how they administer behavioral health and developmental disability services. The goal of this added flexibility is to improve access to behavioral health and primary care services, to improve the quality of all services, and to enhance the efficient use of capitated public funding.

Ms. Holliman responded on behalf of partner LMEs from Guilford, Johnston and Cumberland Counties, with The Durham Center serving as the lead LME in the application. She highlighted the following:

- 1815 b/c Waiver Application
 - What is it?
 - Benefits of 1915 b/c Waiver
 - Waiver Expansion Selection Criteria
 - Timelines for Waiver Expansion
 - Partnerships
 - House Bill 916
 - Next Steps

Ms. Holliman addressed several concerns and questions asked by the Commissioners.

Directives

1. Ensure that all costs are covered.
2. Provide a breakdown of additional employees to the Board.

School of Government Manager and Board Evaluation Update

Commissioner Brenda Howerton attended on one-day class on Manager Evaluation and Board Assessment at the School of Government in May. The course description from the School of Government website reads: "Boards and managers work interdependently in leading and governing their communities. To work together successfully, both parties must have clear and common expectations about their respective roles and how they would be held accountable. Regular, constructive feedback is important to ensure that both parties do their part to meet community expectations. Participants who complete this program would learn how to develop a successful evaluation process and how to avoid the pitfalls common with board self-assessments and manager evaluations."

Commissioner Howerton shared the following information with the Board:

- Evaluating the Board's Performance
 - ✓ Objectives
 - ✓ Questions
 - ✓ Local Governing Board Responsibilities
 - ✓ Local Elected Official Accountability
 - ✓ Exercise
 - ✓ Steps in Board Assessment
 - ✓ Designing & Planning Board Assessment
 - ✓ Implement the Assessment
 - ✓ Conducting the Assessment
 - ✓ Follow-Through
 - ✓ Priority & Action Matrix

The Board thanked Commissioner Howerton on the update.

Report on Discussions with Duke University on Healthcare Network

Chairman Michael Page led this presentation. He stated that at the January 3, 2011 Worksession, community physicians approached the Board of County Commissioners about a recent decision by Duke University to change its healthcare network of approved providers for one of its health care benefits programs. He stated that the decision eliminated several community physicians from the health care network, which the majority of Duke Employees select.

Vice Chairman Ellen Reckhow added that the report is not related to the lease agreement with Duke Health Systems for Durham Regional Hospital, but with Duke University deciding how the care plan for their employees would be provided.

The Board held a discussion regarding the agreement and the community physicians.

Directive

Staff to follow up with a letter to President Richard H. Brodhead related to the upcoming year in terms of the decisions related to benefits and the need to embrace the community physicians.

Presentation of the Durham County Bus and Rail Investment Plan

David King, General Manager, Triangle Transit Authority, presented this item. He stated that after many of months of work, Triangle Transit in collaboration with staff from Durham County, the City of Durham, and the Durham-Chapel Hill-Carrboro Metropolitan Planning Organization (DCHC MPO) have completed a final draft of the Durham County Bus and Rail Investment Plan. Triangle Transit presented the various components of the plan that include potential investments in both local and regional bus improvements along with commuter rail connection to Wake County and light rail connection to Orange County.

Mr. King presented the following:

- Draft Durham County Bus and Rail Investment Plan
 - ✓ Bus Planning
 - ✓ Public Input
 - ✓ Alternative Analysis
 - ✓ Durham-Wake (Commuter Rail)
 - ✓ Durham-Orange (Light Rail)
 - ✓ Financial Resources
 - ✓ Revenue Projections
 - ✓ Exclusions from One-Half Transit Sales Tax
 - ✓ Truth about sales tax
 - ✓ Approval Process
 - ✓ Proposed Schedule

Mr. King and staff responded to many questions posed by the Board.

Directives

1. Consider a bullet that would highlight the increase in service in No.

2. Staff to look at whether a park and ride in the vicinity of infinity Road would be sensible.
3. Consider a dial-a-ride information sheet to enlighten the community.
4. Bring a report to the Board that indicates the percentage of ridership to the Brier Creek area from Durham.
5. Consider including RTP Special District Tax in the Durham County Revenues.
6. Mr. King to have discussions with County Manager Ruffin regarding the ½ cent sales tax.
7. Place on the June 13 Regular Session.

Strategic Plan Update

County Manager Ruffin introduced this item. He informed the Board that the County Manager's Office is seeking the input of the BOCC in helping shape a meaningful Strategic Plan that would guide Durham County for decades to come. Each month at Worksession, the County Manager's Office would seek the feedback of the Board of County Commissioners as staff members provide an update on the progress of the County's Strategic Plan.

The County Manager's Office is working closely with Lou O'Boyle and her staff at the consulting firm of Zelos on the Strategic Plan. The process currently is in the project initiation phase, with Zelos gathering data and preparing for future focus groups, town hall meetings and key stakeholder interviews that would take place this summer and fall. In addition, Zelos is working with county staff to draft internal and external surveys. These new surveys would expand on existing survey results by gaining fresh insights on a variety of issues affecting the internal and external workings of Durham County Government.

County Manager Ruffin informed the Board that with input from Department Heads, the County Manager's Office recently selected the Plan Development Team (PDT), comprised of 15 employees from across Durham County Government. The PDT would work with Zelos to draft the Strategic Plan, which would then be reviewed by the Direction Setting Team (which is the County Manager's Management Team). The draft of the Strategic Plan would then be presented to the BOCC for approval in early winter 2012. The Strategic Planning process is making strong progress and is on track to meet that timeline.

The Board thanked County Manager Ruffin for the update.

Zelos Strategic Planning Contract

On April 11, 2011, the Board approved a budget transfer of \$54,604 from the BOCC budget to the County Manager's Office budget for the strategic planning consulting contract with Zelos. The agenda item simply gives the manager the authority to execute a contract for those purposes, not to exceed the transferred amount.

Vice-Chairman Reckhow moved, seconded by
Commissioner Howerton to suspend the rules.

The motion carried unanimously.

Vice-Chairman Reckhow moved, seconded by
Commissioner Bowser to approve the contract with Zelos.

Procedures for Citizen Appointments

Kathy R. Everett-Perry, Assistant County Attorney, presented this item stating that the Board of Commissioners requested to hear a presentation on proposed changes to the Board's Procedures for Citizen Appointments.

Ms. Everett-Perry briefly highlighted the amendment to the code of ethics policy.

The Board held lengthy discussions regarding the amendments and board and commission terms.

Directives

1. Access all of the boards and commissions appointments that the County does not make in regards to fiscal responsibility.
2. Make the necessary changes as directed by the Board.
3. Review the range of terms.
4. Provide a list of board and commission terms to the Commissioners.
5. Consider adding more seats to the Memorial Stadium Authority; County Attorney Siler to research the statute to determine if additional seats could be added to the authority.

Review of May Board Directives

Michael Davis, Assistant to the County Manager brought forth this item stating that it was requested at each month's Worksession, that the Board of County Commissioners have the opportunity to review the previous month's directives for staff and make comments as necessary.

A discussion was held regarding the Ban the Box process.


Directive

County Manager Ruffin to follow up as it relates to improving Ban the Box.

Adjournment

There being no further business, Chairman Page adjourned the meeting at 12:35 p.m.

Respectfully Submitted,


Angela M. Pinnix
Clerk to the Board's office