

Budget and Management Services: Mission Statement

Mission: To inform decision-making, align resources with organizational priorities, and improve the performance of employees and processes.



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Director







Budget and Management Services: Key Divisions, Programs & Initiatives

- Annual Budget and Capital Improvement Program (CIP)
- Strategic Initiatives
- Innovation Team
- Participatory Budgeting
- American Rescue Plan Act Team







- •How big is the City of Durham's budget?
 - Total Budget \$668 million divided among several funds:
 - General Fund \$306.3 million
 - Water & Sewer Fund \$144.4 million
 - Debt Service Fund \$52 million
 - Solid Waste Fund \$37.3 million
 - All other Funds \$ 128 million

- •What is the General Fund?
- The general operating fund for the City. It
 is where most of our Departments sit and where
 the largest portion of our property tax is allocated.







•What are the biggest revenue sources for the City?

Property Tax: \$258 M

Sales Tax: \$105 M

•What are the biggest expenses for the City?

Personnel: \$321.7M

Operating: \$168.9M







What is the property tax rate for City of Durham and how does it get allocated?

Property tax rate is 59.62 (cents per \$100)

- •A penny on the tax rate = \$4.3 million
- •Tax Rate 59.62 (cents per \$100)
- GF Operations = 35.40
 - Includes ½ Penny for Park and Trail Maintenance
- Debt = 11.50
- Solid Waste = 5.59
- Transit = 3.75
- Dedicated housing = 3.38









What is the CIP or Capital Improvement Plan?

- A statement of the City's policy regarding long-range physical development.
- Developed for a 6 year period and updated annually; the first year is the capital budget for the year.
- Projects costs minimum of \$100,000.
- For project progress please check the Interactive CIP Project viewer on the CIP website: https://durhamnc.gov/223/Capital-lmprovement-Plan-CIP







When does the City of Durham adopt its budget?

January Budget Kickoff

Feb/March
Council
Budget
Retreats

March
First Public
Hearing on
the budget

May
City
Manager
presents
budget to
City Council

May
City Council
Work
sessions on
the budget

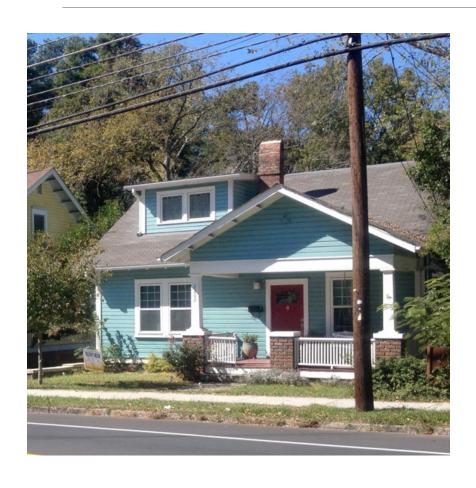
June
Second
Public
Hearing on the budget

June
Council
Adopts
Budget





What do you get for your tax dollar?



Based on the median Durham home value of \$254,421 and tax rate of 59.62 cents per \$100 valuation.

\$1,517 per year

Or

\$126.40 per month





What do you get for your tax dollar?

Public Safety

Police \$19.72 Fire \$12.32 Community Safety \$1.84

Public Services

Public Works \$2.24 Solid Waste \$11.85







What do you get for your tax dollar?

Community Building

Affordable Housing	\$7.17
Economic Development	\$1.30
Neighborhood Improvement	\$1.51
Planning	\$1.54
Parks and Recreation	\$5.15
Transportation	\$10.86

Administration

City Manager's Office	\$1.02
Technology	\$3.20
Debt and Capital	\$24.38







How difficult is it? Interactive Activity

- Your group has been given \$5,000,000.
- Your job is to determine how to allocate the money.
- •Consider:
- How much will it cost?
- Future costs? Do the costs increase next year? How will you pay for it then?
- Are there additional costs required to implement the program or service?
- Who will support it?
- Who will oppose it?





Spending Options

- 1. Hire & equip 20 new Fire Fighters (\$1.5M)
- 2. Provide free health benefits for all employees (\$2M)
- 3. Make Parks & Rec programs free for all residents (\$0.25M)
- 4. Fund pay increases for sworn police and fire (\$2.5M)
- 5. Fund pay increases for general employees (\$3M)
- 6. Additional funding for affordable housing (\$1.75M)
- 7. More funding for street maintenance program (\$2M)
- 8. Fund Participatory Budgeting projects (\$2.5M)
- 9. Fund \$15 million worth of deferred maintenance on city buildings through debt (over 10 years) (\$1.5M)
- 10. Cut the tax rate by a penny (\$3.5M)





Exercise: Balancing the Budget

- •Is it easy to meet everyone's needs?
- •What information do you wish you had while considering options?
- •How might you think differently if you were a Council Member? The City Manager? Budget staff?





Budget and Management Services: Opportunities for Engagement

- Community Conversations
 - Join us for a series of discussions on budget priorities for the upcoming fiscal year. Help City officials better understand your priorities for City spending.
 - October & November 2024
- Budget public hearings
 - These are opportunities for residents to make public comments about the budget.
 - March and June 2025







Budget and Management Services: Final Thoughts

- Balancing the budget each year is hard work!
- All about choices.
- We collect, analyze, and distribute data to support the hard decisions leaders must make.
- Resident engagement is an important part of the process.

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